

Review Article

Implications of Threat in Swot Analysis in Setting up a New Medical Research Center in Nigeria

Matthew Chibunna Igwe^{1,2*}

School of Public health, The University of America, Curacao, Department of Medical Laboratory Science, College of Medicine, Enugu State University of Science and Technology, Enugu State Nigeria

***Corresponding author: Matthew Chibunna Igwe**

Department of Medical Laboratory Science, College of Medicine, Enugu State University of Science and Technology, Enugu State Nigeria.
Email: igwechibunna@gmail.com

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Introduction

When setting up a new medical research center in Nigeria, conducting a SWOT (Strengths, Weaknesses, Opportunities, and Threats) analysis is crucial for identifying potential threats and their implications. Identifying threats allows the research center to proactively plan for risk mitigation strategies. This includes developing contingency plans, ensuring sufficient resources are allocated to address threats, and implementing measures to minimize their impact on operations. Recognizing threats enables the research center to adapt and build resilience. It allows them to remain agile in the face of challenges, adjust research priorities or methodologies as needed, and develop robust systems that can withstand uncertainties in the operating environment [20]. Identifying threats helps prioritize resource allocation to areas that can address or mitigate those threats effectively. It helps in optimizing the utilization of resources to minimize risks and ensure the research center's long-term sustainability [20]. Threats identified through the SWOT analysis can prompt the research center to seek collaborations and partnerships with relevant stakeholders. This can include engaging with government agencies, academic institutions, healthcare organizations, and industry partners to leverage their expertise, resources, and support in addressing threats and overcoming challenges.

Abstract

Conducting a thorough SWOT analysis that includes identifying threats is essential for setting up a new medical research center in Nigeria. Recognizing threats and understanding their implications allows for proactive planning, resource allocation, risk management, stakeholder engagement, and strategic decision-making, all of which contribute to the overall success and sustainability of the research center. Developing contingency plans to minimize the impact of threats in setting up a new research center in Nigeria is crucial for ensuring the center's stability and success. And also adapting the threat matrix and contingency plans can help minimize the impact of threats when setting up a new research center in Nigeria. Involving security experts, local authorities, and consulting with local stakeholders can provide valuable insights and improve the accuracy of the threat matrix. It is important to note that the specific threats and their categories may vary depending on the research center's location, sector, and other contextual factors. Adhering to international best practices, leveraging local knowledge and expertise, and maintaining open lines of communication can help navigate these human-related threats effectively. Therefore, it is recommended to conduct a comprehensive risk assessment and consult with local experts to identify and categorize the most relevant threats.

Identifying threats allows the research center to be aware of potential regulatory and policy challenges. This helps in proactive engagement with regulatory bodies and policymakers to shape favorable regulations, funding opportunities, and supportive policies that can mitigate threats or facilitate the research center's operations [11].

Identifying threats helps in implementing appropriate security and safety measures for the research center. This includes measures to protect sensitive data, ensure the safety of researchers and participants, and combat potential risks such as theft, cyber attacks, or political instability [23]. Recognizing threats allows the research center to address potential weaknesses in infrastructure. It helps in making necessary improvements in power supply, laboratory facilities, equipment, and infrastructure resilience to minimize disruptions and enhance the quality of research operations [24].

Identifying threats prompts the research center to consider ethical implications in their work. It aids in avoiding potential conflicts of interest, ensuring proper informed consent procedures, protecting human subjects' rights, and adhering to ethical guidelines and regulations [23]. Understanding threats can help in developing strategies to attract and retain skilled person-

nel. This involves offering competitive compensation packages, creating a conducive work environment, providing research opportunities, and addressing security concerns that could affect personnel's decisions to work in Nigeria [32].

Identifying threats assists in engaging with key stakeholders to address concerns and maximize support. Engaging with local communities, government agencies, healthcare providers, and advocacy groups enables the research center to build trust, secure funding, navigate regulatory challenges, and gain societal acceptance [24,32].

Developing Contingency Plans to Minimize the Impact of Threats in Setting up a New Research Center in Nigeria

Developing contingency plans to minimize the impact of threats in setting up a new research center in Nigeria is crucial for ensuring the center's stability and success. Here are the key steps to develop effective contingency plans:

1. Identify potential threats: Conduct a thorough analysis of the internal and external environment to identify potential threats that could negatively impact the research center. This could include factors like political instability, regulatory challenges, lack of funding, or security concerns [25,27].

2. Assess impact and likelihood: Evaluate the potential impact and likelihood of each identified threat. This assessment helps prioritize threats based on their severity and likelihood of occurring, allowing for a focused approach in developing contingency plans [25,28]. For each identified threat, brainstorm potential actions and solutions that can minimize or mitigate its impact. Consider various scenarios and develop specific strategies to address each threat effectively [25,27]. Determine the resources required to implement the contingency plans. This includes financial resources, personnel, equipment, and any other necessary support to execute the proposed actions [25,28].

Create effective communication channels within the research center to ensure efficient dissemination of information and instructions during times of crisis or threat. This facilitates prompt decision-making and coordination among the team members [27,28]. Continuous monitoring and evaluation of the environment is essential to identify emerging threats or changes in existing threats. Regularly review and update your contingency plans to maintain their relevance and effectiveness. Conduct simulations and test the contingency plans through scenario-based exercises. This allows you to assess the plans' effectiveness, identify gaps, and refine them accordingly [25,27].

Identification of Potential Threats on Setting up a New Medical Research Center in Nigeria

Identifying potential threats is a crucial step in developing contingency plans to minimize their impact on setting up a new research center in Nigeria. Steps to identify them includes:

1. Conduct a thorough risk assessment: Begin by conducting a comprehensive risk assessment which involves identifying all possible threats that could adversely affect the research center. This assessment should encompass various aspects, such as political, security, environmental, social, economic, and technological factors [12,13].

2. Consult with local experts: Engage with local experts who have a deep understanding of the Nigerian context, including security consultants, lawyers, community leaders, and government officials. They can provide valuable insights into the po-

tential threats in the area and assist in identifying specific risks that may affect the research center [13].

3. Analyze historical data: Review historical data related to the area where the research center will be located. Look into past incidents or events that could pose threats such as civil unrest, terrorism, natural disasters, cyber-attacks, or health emergencies. This analysis can help in identifying recurring patterns or trends [12].

4. Engage with relevant stakeholders: Engage in consultations with relevant stakeholders, including law enforcement agencies, local communities, neighboring businesses, and government authorities. These stakeholders may have information about existing or potential threats and can provide recommendations or assistance in developing contingency plans [13].

5. Keep up with local news and intelligence: Monitor local news, social media platforms, and other sources of information to stay updated on any recent incidents or emerging threats in the region. Additionally, consider subscribing to local intelligence services or working with security consultants who can provide timely alerts and analysis regarding potential threats [12,14].

6. Conduct site-specific assessments: Evaluate the physical location of the research center to identify any site-specific vulnerabilities or threats. For example, assess the infrastructure, access points, proximity to sensitive facilities, and any potential risks associated with the surrounding environment.

7. Consider cultural and societal factors: Take into account cultural and societal factors that may pose risks or threats. This could include local customs, religious sensitivities, or conflicts between different communities. Understanding and respecting these factors can help develop appropriate contingency plans to minimize potential threats [12].

8. Develop a threat matrix: Create a threat matrix or risk register that identifies and evaluates each potential threat based on its likelihood and potential impact on the research center. This will help prioritize threats and allocate resources accordingly in the contingency planning process [13,14].

Developing a Threat Matrix in Contingency Plans on Setting up a New Medical Research Center in Nigeria

Developing a threat matrix in contingency plans can help minimize the impact of potential threats when setting up a new research center in Nigeria. Start by identifying potential threats specific to the location and context of the research center in Nigeria. These threats could include security risks, political instability, environmental factors, social unrest, cyber attacks, local crime, etc. Consider consulting with security experts or conducting thorough research on the local security situation. Categorize the identified threats into different categories that align with the nature of the threats. For example, categorize threats related to physical security, cyber security, organizational/image risks, environmental risks, etc. This will help to structure the threat matrix effectively.

Evaluate the likelihood and potential impact of each threat. This can be done through research, expert opinions, historical data, and understanding the local context. Assign a likelihood and impact rating to each threat based on a scale (e.g., low, medium, high) to prioritize them accordingly. For each identified threat, determine appropriate mitigation strategies to reduce the likelihood and impact of the threat. These strategies should

focus on preventive measures, incident response plans, and risk reduction approaches. Ensure the strategies are feasible and align with local regulations and best practices.

Create response plans for each identified threat based on the likelihood and impact ratings. Clearly outline the steps to be taken in case a specific threat occurs and assign responsibilities to individuals or teams. Include communication plans, evacuation procedures, emergency contact information, and any other relevant details essential for efficient incident management.

Implement measures to minimize the likelihood of threats. This can include physical security enhancements, cyber security protocols, regular staff training, and background checks for personnel, and strict access control procedures. Build strong relationships and communication channels with local law enforcement agencies, emergency services, and relevant government bodies. They can provide valuable assistance and support during times of crisis or security-related incidents. Develop a comprehensive crisis management plan that outlines the actions to be taken in the event of a major incident. This includes steps for evacuation, communication protocols, media relations, and coordination with emergency services.

Conduct regular drills and exercises to test the response effectiveness of the contingency plans. This will help identify weaknesses and areas for improvement. Ensure that key personnel are trained on their roles and responsibilities in different threat scenarios. Stay updated on the local security situation by monitoring reliable sources of information, such as government bulletins, local news outlets, and security briefings. This will help in early detection of emerging threats and allow for timely adjustments to the contingency plans [10].

Threats can be Categorized Based on Their Origin, Nature, and Potential Impact

When developing contingency plans to minimize the impact of threats in setting up a new medical research center in Nigeria, threats can be categorized based on their origin, nature, and potential impact. The following categorization framework can be used:

1. **Human-Related Threats:** These threats originate from human actions and intentions, such as theft, vandalism, terrorism, or civil unrest. It is important to consider potential security risks and develop measures to mitigate them effectively.

2. **Natural and Environmental Threats:** These threats are related to natural disasters and environmental factors, including floods, earthquakes, storms, and other climatic conditions. Conducting a thorough assessment of the geographical location and local climate patterns is essential to develop appropriate contingency plans [7].

3. **Infrastructure and Technological Threats:** These threats involve risks associated with the research center's infrastructure and technology, such as power outages, cyber attacks, network failures, or data breaches. Implementing robust security measures and ensuring proper backup mechanisms can help mitigate these risks.

4. **Health and Safety Threats:** These threats encompass risks to the health and safety of staff, including epidemics, disease outbreaks, accidents, or unsafe working conditions. Developing health and safety protocols and ensuring compliance with local regulations and standards is crucial for mitigating these risks.

5. **Legal and Regulatory Threats:** These threats arise from non-compliance with local laws and regulations, licensing issues, or improper documentation. It is essential to understand the legal landscape of Nigeria and engage with legal experts to ensure compliance and minimize legal risks.

6. **Financial and Economic Threats:** These threats are related to financial challenges, such as inadequate funding, budget shortfalls, economic instability, or currency fluctuations. Conducting a thorough financial analysis and developing contingency plans for resource allocation and financial management can mitigate these risks [8].

Human Related Threat on Setting up a New Medical Research Center in Nigeria

When setting up a new medical research center in Nigeria, there are various human-related threats that can have significant effects on its operations and overall success. These threats can include security concerns, political instability, corruption, cultural challenges, and inadequate local support. It is essential to consider and address these threats to ensure the smooth establishment and functioning of the research center.

1. Security Concerns

Nigeria has experienced various security challenges, including terrorism, kidnapping, and armed robbery. These security threats can pose risks to the safety of staff, equipment, and data within the research center. Adequate security measures, such as employing security personnel, securing the premises, and implementing security protocols, are crucial to mitigate these risks [15].

2. Political Instability

Nigeria has a history of political instability and ethnic tensions. Frequent changes in government and policy instability can disrupt research activities and hinder long-term planning. Staying informed about the political climate, building relationships with local authorities and stakeholders, and adapting strategies in response to political changes can help mitigate the effects of political instability [13].

3. Corruption:

Corruption is a significant challenge in Nigeria, which can affect the research center's operations and reputation. Bribery and embezzlement can hinder the progress of research projects, delay approvals, and compromise the integrity of data. Implementing strong anti-corruption measures, maintaining transparency in financial transactions, and adhering to international research ethics can mitigate the impact of corruption [29].

4. Cultural Challenges:

Nigeria is a diverse country with multiple ethnic and cultural groups. Working across different cultural norms, languages, and traditions can present challenges in managing human resources, communication, and community engagement. Culturally sensitive approaches, hiring local staff, and building relationships with local communities can help navigate these challenges and foster a harmonious working environment.

5. Inadequate Local Support:

The establishment of a research center requires local support, including collaborations with local institutions, access to

local resources, and community engagement. Inadequate support from local stakeholders, such as government agencies, academic institutions, and communities, can hinder the successful establishment and operation of the research center. Investing in building partnerships, addressing local needs, and fostering mutual benefit can improve local support and sustainability [26].

The Effects of Natural and Environmental Threats on Setting up New Medical Research Center in Nigeria

When setting up a new research center in Nigeria, there are various natural and environmental threats that can have significant effects on its operations and overall success. These threats include climate change, inadequate infrastructure, water scarcity, deforestation, and pollution. Understanding and addressing these threats are crucial for the sustainable establishment and functioning of the research center.

1. Climate Change:

Nigeria, like many other countries, is vulnerable to the impacts of climate change, including increased temperatures, changing rainfall patterns, and extreme weather events such as flooding and droughts. These changes can affect the availability of resources, disrupt research activities, and impact the well-being of staff and local communities. Implementing climate adaptation strategies, such as building resilient infrastructure and incorporating climate considerations into research projects, can help mitigate the effects of climate change [14].

2. Inadequate Infrastructure:

Nigeria faces significant challenges in terms of inadequate infrastructure, including electricity, transportation networks, and telecommunications. The lack of reliable infrastructure can hinder the establishment and smooth operation of the research center. Investing in reliable backup power systems, establishing strong communication networks, and collaborating with local authorities to improve infrastructure can help mitigate the impact of inadequate infrastructure [14].

3. Water Scarcity:

Water scarcity is a growing concern in Nigeria, particularly in the northern regions. Insufficient access to clean water can impact research activities that require water resources, sanitation, and overall well-being of staff. Implementing water conservation measures, exploring alternative water sources, and integrating sustainable water management practices can help address the issue of water scarcity [34].

4. Deforestation:

Nigeria has experienced significant deforestation due to factors such as agricultural expansion, logging, and urbanization. Deforestation can lead to the loss of biodiversity, disruption of ecosystems, and soil degradation. Research projects that depend on natural resources and wildlife can be affected. Promoting reforestation efforts, engaging in sustainable land use practices, and collaborating with local communities for conservation initiatives can help mitigate the impacts of deforestation [33].

5. Pollution:

Nigeria has faced challenges related to pollution, including air pollution, water pollution, and improper waste management. Pollution can adversely affect the health and well-being of staff, as well as impact research outcomes. Implementing pollution control measures, promoting sustainable waste man-

agement practices, and advocating for environmental regulations can help mitigate the effects of pollution [3].

Infrastructure and Technological Threats on Setting up New Medical Research Center in Nigeria

Infrastructure and technological threats can affect setting up a new medical research center in Nigeria in several ways. Nigeria faces challenges with power supply, which can significantly impact the operations of a research center. Frequent power outages or unreliable electricity can disrupt experiments, data analysis, and hinder the usage of technology-dependent equipment. Poor internet connectivity can hamper research activities that heavily rely on online resources, data sharing, collaboration, and communication with international partners. Slow and unreliable internet can hinder the timely exchange of information and access to global research networks [16].

Setting up a research center requires access to state-of-the-art equipment, laboratories, and infrastructure. Nigeria may face challenges in acquiring, maintaining, and updating such facilities due to limited local manufacturing capacities, importation difficulties, and lack of funding [17]. As technology advances, cybersecurity becomes a critical concern. Research centers are at risk of cyberattacks, data breaches, and intellectual property theft. Weak cybersecurity infrastructure and lack of awareness about best practices can expose valuable research findings and sensitive information to unauthorized access. Insufficient investment in research and development (R&D) by the government and private sector in Nigeria can hinder the establishment of new research centers. Lack of funding affects infrastructure development, access to technological resources, and the recruitment of qualified personnel [1].

Infrastructure and technological threats can contribute to brain drain, where skilled researchers and professionals seek opportunities abroad due to inadequate facilities and limited career prospects. This makes it challenging to attract and retain talented individuals within the country [2].

Addressing these infrastructure and technological threats is crucial for the successful establishment and operation of research centers in Nigeria. Government investment, policies promoting R&D, collaboration with international partners, and efforts to improve infrastructure and cyber security can mitigate these challenges and create a conducive environment for research and innovation [3].

The Effects of Health and Safety Threats on Setting up a New Research Center in Nigeria

Setting up a new research center in Nigeria can be affected by various health and safety threats. Nigeria faces various health challenges such as infectious diseases, poor sanitation, and limited access to healthcare facilities. This can pose health risks for the staff and researchers working in the research center. Without proper precautions and preventive measures, individuals may be exposed to diseases and illnesses. Nigeria also faces safety concerns such as inadequate infrastructure, unreliable electricity supply, and poor maintenance of buildings. These factors can lead to safety hazards in the research center, such as faulty electrical wiring, structural instability, or inadequate emergency procedures. These hazards can threaten the well-being of staff, researchers, and the integrity of the research being conducted [36].

Nigeria has experienced security challenges such as terror-

ism, political unrest, and high crime rates in certain areas. These security threats can affect the safety of the research center and its staff. Researchers may face risks of theft, vandalism, or even physical harm. These concerns can deter researchers from working in such an environment or hinder their ability to conduct research effectively. Setting up a research center requires sufficient resources and infrastructure to ensure the safety and well-being of staff and researchers. However, Nigeria may face limitations in terms of funding, availability of equipment, and maintenance of facilities. Insufficient resources can compromise health and safety standards, making it challenging to establish a safe and productive research environment.

Establishing a research center in Nigeria requires compliance with health and safety regulations set by local authorities. Failure to comply with these regulations can result in legal consequences, penalties, or even closure of the center. Negotiating and navigating the regulatory landscape in Nigeria may present additional challenges and delays in setting up the research center [15].

Legal and Regulatory Threats on Setting up a New Medical Research Center in Nigeria

Setting up a new research center in Nigeria can be significantly influenced by legal and regulatory threats. These threats can impact various aspects of the establishment and operation of the research center, including funding, permits, intellectual property protection, and compliance with health and safety regulations (World Health Organization [15]).

Legal and regulatory threats can lead to uncertainties in funding for research centers. Changes in government policies or regulations may affect the availability of research grants and funding opportunities. It is crucial to stay updated on the funding landscape and engage with relevant government agencies and funding bodies to mitigate potential risks. Establishing a research center requires obtaining necessary permits and licenses from government agencies. Delays or difficulties in securing these permits can hinder the establishment and operation of the center. It is important to understand the local regulations and have adequate legal support to navigate through the process smoothly [18].

Protecting intellectual property rights is essential for the long-term sustainability of a research center. Legal threats, such as weak enforcement of intellectual property laws or inadequate patent protection, can discourage innovation and collaboration. Engaging with intellectual property lawyers and professionals and ensuring compliance with relevant laws and regulations will help protect proprietary research and inventions. Research centers must prioritize health and safety standards to protect the well-being of staff and researchers. Failure to comply with health and safety regulations can lead to legal penalties and reputational damage. Familiarizing oneself with the local health and safety regulations and investing in proper safety measures, training, and equipment are crucial for a successful research center [15].

Legal and regulatory threats can lead to uncertainties in funding for research centers, as changes in government policies or regulations may impact the availability of research grants and funding opportunities. This can significantly affect the sustainability and progress of the research center [36]. Difficulties in obtaining necessary permits and licenses due to legal and regulatory hurdles can cause delays in setting up the research

center. These delays can lead to increased costs and hinder the center's ability to start operations in a timely manner [4].

Inadequate enforcement of intellectual property laws or weak patent protection can pose significant risks to the research center. This can discourage innovation and collaboration, and potentially lead to the misappropriation or misuse of research findings and inventions [21]. Compliance with complex and sometimes ambiguous regulations can be burdensome for research centers. Failing to comply with legal and regulatory requirements exposes the center to legal penalties and reputational damage [19].

Research centers may have to allocate significant resources to legal and regulatory compliance, diverting them from research and development activities. This can hinder the center's overall productivity and ability to achieve its scientific goals [4]. Legal and regulatory threats, such as restrictions on international collaborations or limitations on the transfer of research materials, can impede the ability of research centers to engage in global scientific collaborations. This can limit access to resources, expertise, and funding opportunities [21]. Inadequate health and safety regulations or enforcement can jeopardize the well-being of researchers and staff in the research center. Failure to comply with health and safety standards can lead to accidents, legal penalties, and reputational damage to the center [19].

Unfavorable legal and regulatory environments can make it challenging for research centers to attract and retain top talent. Researchers may prefer to work in countries with more favorable research ecosystems and better protection of intellectual property rights [4]. Legal and regulatory threats, such as restrictions on accessing sensitive data or limitations on the use of biological samples, can impede research activities. Limited access to data and samples can hinder scientific progress and innovation [21]. Legal and regulatory threats can negatively impact the overall competitiveness of research centers in a global context. If the local legal and regulatory environment is not conducive to research and innovation, the center may struggle to compete with counterparts in countries with more supportive frameworks [33].

Financial and Economic threats on Setting up a New Medical Research Center in Nigeria

Financial and economic threats can have significant effects on setting up a new research center in Nigeria. These threats can include inflation, currency devaluation, economic instability, high taxes and tariffs, limited access to funding, and a lack of skilled labor. Firstly, inflation and currency devaluation can make it difficult to secure funding and attract investment for the research center. When the value of the local currency decreases, it becomes more expensive to import equipment and technologies needed for research activities. Moreover, inflation can lead to higher costs for construction, infrastructure development, and daily operations, further straining the financial resources of the research center [5].

Secondly, economic instability can pose risks to the sustainability of a research center. Uncertain economic conditions can deter potential investors and result in decreased funding opportunities. It may also lead to a decline in research collaborations and partnerships, as other organizations may be hesitant to invest or collaborate in an unstable economic environment [6]. Thirdly, high taxes and tariffs can deter foreign companies and investors from setting up or funding research centers in Nigeria.

These additional costs can make it financially unviable for organizations to establish their research facilities, reducing the overall attractiveness of the country as a research destination [9].

Furthermore, limited access to funding can hinder the establishment and growth of a research center. Nigeria may have limited public funds allocated for research and development, resulting in a scarcity of financial support for new research initiatives. This can also impact the ability to attract talented researchers and acquire state-of-the-art equipment, weakening the research center's competitiveness and output [10].

Finally, a lack of skilled labor can impede the successful establishment of a research center in Nigeria. Without a sufficient pool of qualified researchers, scientists, and technicians, the research center may struggle to carry out its research activities effectively. This can limit the center's ability to generate meaningful and impactful research outputs, hampering its reputation and potential for attracting further funding and collaborations [22,30].

Conclusion

Some threats may require immediate action, while others may be tolerable or manageable. Assess the vulnerability of the research center to each identified threat. This involves evaluating the existing security measures, infrastructure, policies, and procedures in place. Identify any gaps or weaknesses that might make the center more susceptible to certain threats.

Overall, health and safety threats in Nigeria can significantly impact the establishment and operation of a new research center. They can pose risks to the health and well-being of staff and researchers, compromise the safety of the facility, and impede the progress of research activities. It is crucial to address these threats proactively by implementing robust health and safety measures, investing in necessary resources, and staying informed about the local security situation. Financial and economic threats can have significant effects on setting up a new research center in Nigeria. Inflation, currency devaluation, economic instability, high taxes and tariffs, limited access to funding, and a lack of skilled labor can all pose challenges to the financial sustainability and operational effectiveness of a research center in the country. It is essential for stakeholders to carefully evaluate and address these threats to ensure the long-term success of the research center. It is also advisable to seek for guidance from legal and regulatory experts, local authorities, and professional associations to navigate through the legal and regulatory landscape in Nigeria.

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