

Review Article

# Driving Strategic Growth through Sustainability and Fashion Tech: Maximizing Innovation and Intellectual Property Value in the Textile Industry

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## Introduction

The textile industry is undergoing a transformative shift, driven by the convergence of technological innovation and the growing demand for sustainability. As environmental concerns become more central to both consumer expectations and regulatory frameworks, businesses within the sector must adapt to remain competitive. At the heart of this evolution is the integration of Fashion Tech—technology-driven innovations that are reshaping fashion production, distribution, and consumption—with sustainable practices aimed at reducing the industry's ecological footprint [1,3,4,7].

## Abstract

This paper explores how the integration of Fashion Tech and sustainability is driving strategic growth in the textile industry, focusing on innovation and Intellectual Property (IP) value. It provides a regional and company-level analysis of global trends from the WIPO Green database.

**Purpose:** The study aims to highlight how Fashion Tech and sustainability practices enhance innovation, IP value, and competitive advantage in the global textile industry.

**Design/Methodology/Approach:** The research uses the WIPO Green database to offer authored regional and company-level analyses, exploring global trends in sustainable textiles, material innovation, and IP management.

**Findings:** Biotech innovation, circular economy models, and IP strategies are central to driving sustainable growth in textiles, with varying regional approaches shaping global leadership.

**Originality:** This paper provides an in-depth, data-driven examination of how Fashion Tech and sustainability are transforming the textile sector, offering new insights into strategic IP use and competitive positioning.

**Keywords:** Fashion Tech; Sustainable textiles; Biotech innovation; Circular economy; Intellectual property (IP); WIPO Green; Material innovation; Global trends; Competitive advantage; Textile industry sustainability

This paper explores how the strategic integration of Fashion Tech and sustainability can drive growth [9] and enhance Intellectual Property (IP) value [20,21,42] across the textile industry. By leveraging cutting-edge technologies such as Artificial Intelligence (AI), Internet of Things (IoT), and blockchain [14,16,27], fashion and textile companies are not only improving operational efficiencies but also pioneering sustainable solutions that resonate with a rapidly changing market. Fashion Tech has become a critical driver of innovation, enabling companies to adopt more sustainable production methods, streamline supply chains, and deliver greater transparency to consumers.

In tandem, this chapter will provide a detailed analysis of the global trends and innovations in sustainable textiles, drawn from the World Intellectual Property Organization's (WIPO) Green Database. A regional analysis will highlight how different countries and regions are addressing sustainability within the textiles sector, examining key innovations, policy frameworks, and market dynamics that are shaping the global landscape. This section will investigate how regions are leveraging local resources, government policies, and industry collaborations to advance their sustainability agendas, showcasing examples of leadership in green manufacturing and eco-friendly textile innovation.

The company-level analysis will complement the regional perspective by focusing on how individual firms are capitalizing on these trends. Leading companies are using FashTech to develop sustainable business models, creating new opportunities for growth while maximizing the value of their IP. The analysis will delve into specific case studies of companies that are driving innovation through sustainability, examining their strategies for integrating technology with eco-friendly practices. These firms are setting new benchmarks in the industry, utilizing their IP portfolios [42] not only as protective measures but as assets that fuel competitiveness and long-term strategic advantage. Through this comprehensive exploration, the authors will illuminate how the combination of FashTech, sustainability, and IP management is becoming a cornerstone of strategic growth in the textile industry, offering valuable insights into the future trajectory of this rapidly evolving sector.

### Surviving the Chaos: Sustainability and Innovation in the Future of Fashion

Fashion itself comes with a mixed reputation. Can such a famously superficial industry really be expected to face up to its responsibility as a major source of world pollution? Fast fashion became extremely popular in the early 2000s led by Zara and H&M [14] and, in 2017, a new concept arrived – 'ultrafast fashion' [49] with such retailers as Boohoo, ASOS and Misguided. To put this into a broader context, the ultra-fast fashion retailers are able to add between 100 and 45,000 products daily in their online stores [1].

Both movements encountered strong critique from those branches of social and legal scholarship that have recently given a lot of attention to sustainable development perspectives. It has been emphasised that the clothing industry cannot move on without providing compelling answers to challenging environmental questions. Recent scholarship has provided somewhat audacious visions of the future [8,31,40,44] that, to many, may seem like science fiction movie plots, but any suggestions of hyperbole can be refuted. That is to say that, in 2010, Levi Strauss & Co. partnered with the *Forum for the Future* initiative *Action for a Sustainable World*, as a result of which 4 scenarios for the clothing business [8,49] were developed:

1. **'Slow is beautiful'** – in a low-carbon-emission world, lifestyle is more sustainable, meaning that it is *à la mode* for consumers to buy more expensive, but higher-quality clothes; the fabrics are made of organic natural fibres; 'smart clothes' are able to monitor one's health; on the other hand there is also a strong trend towards acquiring handcrafted, vintage and second-hand clothes; apparel is bought from small or online stores; as to tracking – there is SustainGrade labelling and digital tagging that provide extensive information as to the supply chain and carbon footprint;

2. **'Community couture'** – climate change leads to self-sufficiency; DIY garment-making skills are taught in schools; fashion is expensive due to drastically rising raw material costs; new fabrics, that is, luxurious synthetics and virgin raw materials, are certified; other than couture clothing, items are acquired second-hand (possibly with the need for tailors to adapt them), from retail stores (heavily secured), clothing libraries or the black market;

3. **'Techno-chic'** – the world is wealthy and ultra-high-tech-oriented; fabrics are made of new high-tech, nano-tech and bio-tech, ecologically-friendly fibres; clothes are biodegradable and programmable, allowing fashion to be fast and cheap; 3D body scanners allow people to try on clothes in virtual mirrors or interactive screens and to personalize them; nanotechnology reduces the need for washing;

4. **'Patchwork planet'** – the world is broken into cultural 'blocks' with regional trends exerting strong influence; fabrics are mostly manufactured locally, so supply chains are short; nanotechnology is developed; consumers purchase their clothes online; apparel can be personalised at the point of online purchase.

5. When this futuristic horizon was being created in 2010, the authors were not capable of predicting which technologies would be most important in 2025. One of the lingering questions was whether consumers would gain an interest in the sustainable growth of humankind. Today, however, as we gauge these problems a decade later, further motivated by new sustainability challenges, it is possible to present a more rounded picture of the immediate future of clothes.

### Exploring the Fusion: How Emerging Technologies Are Shaping the Future of Fashion

FashTech receives a lot of publicity in popular (that is, not scholarly) literature and is often defined as a merging of fashion, design and technology [3,9,17]. It is therefore somewhat confusing, because fashion and technology have been fused since time immemorial. However, if, in this definition, the term 'technology' were to be replaced with 'new technology' it would make more sense [27]. FashTech is also defined as "any significant digital development in or for fashion" (...). It embraces the newest technical achievements used in business, such as social media, digital and mobile media, e-commerce, augmented reality, wearable technology and 3D printing [44]. Innovative fashion brands capitalize on fitting technology, virtual fitting rooms, AI-enhanced virtual shopping apps assisting consumers to tailor and select their preferred size and appearance for apparel [6,7]. Recently, 'fashion tech' was used as a buzzword to additionally encompass innovative technologies used throughout the supply chain.

FashTech has just recently been earmarked as worthy of scientific investigation [2,6,7,14]. It addresses three areas, each of which divides into three smaller groups of scientific research [9]:

#### 1. Digital technology

Wearables

Circular consumption models

Connected supply chain

#### 2. Physical technology

3D solutions

Nanomaterials

Robotics

### 3. Biological technology

Bio-based materials

Renewable energy and bioenergy

Biomimicry

One of the first to coalesce high fashion and new technology was Diane von Furstenberg, who, in 2013, presented a fashion collection with models wearing Google Glass. Starting with 2015, the H&M Foundation, together with Accenture and KTH Royal Institute of Technology, established Global Change Awards [25], which were informally labelled Fashion Nobel Prizes. The range of winning projects reveals the substantial amount and level of sophistication of research undertaken for the sake of sustainability in fashion. The advancement of the studies can be exemplified by these innovations, which were awarded prizes between 2016 and 2020:

#### 1. Digital tech

– **Tracing Threads** (2020): blockchain technology to track and verify the use of sustainable fibres, including sustainable viscose and recycled polyester; each material batch is certified with a twin fibercoin, a digital token that can be linked to a fingerprint, ensuring a unique digital identity for the material that is sustainably produced;

– **The Loop Scoop** (2019): a digital system which specifies how each garment choice including material, cut and production affect the planet; the specifications are saved into a digital identity, called a circularity.ID, that can be scanned by consumers to access information about the reuse, updating and recycling of clothes;

– **Scrap Mapper** (2016): an online platform where textile remnants from fabric and garment production are mapped, traced and traded;

#### 2. Physical tech

– **Zero-Waste Tailoring** (2020): 3D printed garments can be produced without wasting any resources and can be reused by melting them down into new fabrics again and again;

– **Growing Clothes** (2019): clothes that grow with a child (from 9 months to 4 years) inspired by space engineering and the folding techniques of origami;

– **Algorithmic Couture** (2019): AI-based system for pattern cutting;

#### 3. Bio tech

– **Incredible Cotton** (2020): growing high-quality cotton in a lab, instead of on big farms, using less water and no land;

– **Feature Fibres** (2020): creating fabrics at the DNA level with natural colors, stretch, durability, waterproofness and other features; the proteins found in coral, jellyfish, sea anemones, turtles, oysters and even cow milk can be used to make biodegradable materials with the desired feature;

– **Zero Sludge** (2020): jet engine to separate and clean wastewater to eliminate toxic sludge; toxins are separated into

a neat, manageable powder while the clean water is turned into a mist that can be released or reused;

– **Airwear** (2020): transforming carbon dioxide into sustainable polyester;

– **Lab Leather** (2019): biodegradable lab leather derived from Peruvian flowers and fruits; in the production process it is possible to mimic virtually any desired leather texture, color, toughness and thickness;

– **Crop-A-Porter** (2018): bio-textiles obtained from leftovers from the food crop harvest;

– **Smart Stitch** (2018): dissolvable thread makes repairing and recycling easier; a piece of clothing can be easily disassembled and the fabric can be used again;

– **Fungi Fashion** (2018): textile made from decomposable mushroom roots;

– **Manure Couture** (2017): textiles made from cellulose extracted from cow manure.

### Sustainable Textiles Business: Regional Analysis of Global Trends & Innovations from WIPO Green

#### Data

The data was gathered from the WIPO Green database, focusing on sustainable textiles across various countries and companies. Through comprehensive analysis, key trends, innovations, and leading organizations in sustainable textile production were identified. This provided valuable insights into how different regions and businesses are advancing eco-friendly textile solutions, highlighting global contributions to sustainability efforts in the textile industry (Figure 1).

#### United States: A Global Leader in Innovation and Market Demand

The United States' leadership in sustainable textiles, with 57 innovative solutions, underscores its role as a global innovation hub. This dominance stems from its well-established research and development infrastructure, which includes top-tier universities, cutting-edge research institutions, and tech companies. The country's strong innovation ecosystem, fueled by venture capital investments and government incentives, fosters the development and commercialization of sustainable textile

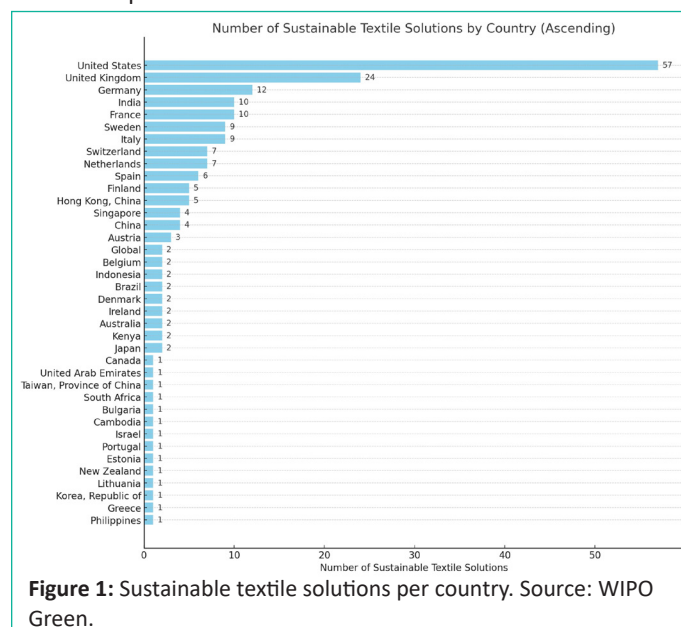


Figure 1: Sustainable textile solutions per country. Source: WIPO Green.

Force	Description	Impact
Threat of New Entrants	Barriers to entry exist due to capital investments in R&D and sustainable processes, but new players can emerge with innovative solutions.	Moderate
Bargaining Power of Suppliers	Suppliers of raw sustainable materials have some leverage, though competition among suppliers limits their power.	Moderate
Bargaining Power of Buyers	Consumers, especially millennials and Gen Z, are driving demand for sustainable products, significantly influencing company strategies.	High
Threat of Substitutes	While alternative materials exist, the demand for sustainable textiles is creating its own niche, reducing the threat of substitutes.	Moderate
Industry Rivalry	Intense competition among established brands like Patagonia, Nike, and Levi's, pushing innovation and sustainability initiatives.	High

**Figure 2:** Porter's Five Forces Analysis of the U.S. Sustainable Textiles Industry (own analysis).

solutions. In terms of market dynamics, the U.S. is experiencing a surge in demand for sustainable products, particularly driven by millennial and Gen Z consumers who prioritize ethical and environmentally conscious choices [3,4,13]. Companies like Patagonia, Nike, and Levi's are at the forefront of this shift, making significant investments in sustainable textiles to align with both their ethical commitments and evolving consumer expectations. This shift is well-explained by Porter's Five Forces, particularly in how consumer bargaining power is reshaping the competitive landscape, pushing companies to innovate and adapt to sustainability trends (Figure 2).

### Europe's Strategic Focus on Sustainability

Europe's focus on sustainability is deeply influenced by its regulatory environment and strategic business practices. The success of countries such as Germany, the United Kingdom, France, and Sweden highlights the influence of the European Union's legal framework. The EU's environmental policies, including the European Green Deal [23] and the Circular Economy Action Plan [22], have created a regulatory landscape that forces companies to prioritize sustainability. These stringent regulations not only mitigate environmental harm but also provide European firms with a distinct competitive advantage in the global market by positioning them as leaders in sustainable innovation.

From a business strategy perspective, European companies have seamlessly woven sustainability into their corporate models, viewing it as a key component of Corporate Social Responsibility (CSR) [10,11]. This approach transcends mere regulatory compliance, transforming sustainability into a core element of brand identity [20,21], enhancing both customer loyalty and market positioning. Major brands like H&M (Sweden), Stella McCartney (UK) [14,30], and Adidas (Germany) are clear examples of how European firms utilize CSR principles to differentiate themselves in a crowded marketplace [10,11,18,19], leveraging sustainability as a long-term strategic asset.

### Asia's Emerging Role: Shifting from Manufacturing to Innovation

Asia's shift from manufacturing to innovation in sustainable textiles is marked by strategic transitions across key regions. China, with four sustainable solutions, exemplifies its evolution from global manufacturing hub to a leader in innovation, driven by policies like "Made in China 2025" [37], which aim to elevate its position in the value chain by prioritizing sustainability and quality over volume. This government-led shift aligns Chinese industry with global environmental goals, fostering green innovation as a competitive edge.

India, contributing 10 sustainable solutions, is leveraging sustainability to maintain its global textile dominance. Pres-

sured by international buyers, particularly in Europe and North America, India's textile sector is integrating sustainability to meet rising global standards, transforming from a low-cost supplier to a responsible player in the global market. Compliance with these expectations has become critical for sustaining its competitive advantage.

Hong Kong's five sustainable solutions illustrate its emerging role as a regional hub for sustainable fashion and textiles in the Asia-Pacific region. Leveraging its established status as a global financial and trading center, Hong Kong is uniquely positioned to facilitate the integration of sustainability into the regional supply chains. As more companies in the Asia-Pacific region adopt Environmental, Social, and Governance (ESG) standards, Hong Kong plays a crucial intermediary role, promoting sustainable practices across the region. By bridging financial markets and textile industries, Hong Kong enables regional players to align with global sustainability trends, further reinforcing its importance as a strategic hub in Asia's transition from manufacturing to sustainable innovation.

### Concentration of Innovation: Implications for Global Supply Chains

The concentration of sustainable textile solutions in regions like the U.S. and Europe highlights their emerging role as standard-setters for global supply chains. Firms in these regions are taking the lead in establishing sustainable supply chain practices, setting benchmarks that are likely to cascade through international networks. This leadership exerts considerable pressure on suppliers in other parts of the world to comply with heightened environmental and ethical standards [45]. The imposition of these higher standards may not only redefine supplier relationships but also influence global contractual agreements, as compliance becomes integral to maintaining access to lucrative Western markets.

Multinational corporations are likely to increasingly prioritize sourcing from countries that exhibit strong leadership in sustainability, fundamentally reshaping global sourcing strategies. As regulatory frameworks and consumer expectations shift toward more sustainable practices, MNCs will seek to align their supply chains with these sustainability objectives to protect brand equity and navigate evolving regulatory landscapes [42]. This shift places sustainability at the core of corporate governance and decision-making, moving beyond mere cost efficiency. As a result, global trade patterns could realign, with competitive advantage accruing to countries and suppliers that prioritize sustainable practices over traditional low-cost production, reinforcing sustainability as a key differentiator in global commerce.

### Challenges and Opportunities for Developing Nations

The limited participation of smaller and developing nations, particularly in Africa and parts of Southeast Asia, in the sustainable textiles sector underscores a critical need for capacity building in these regions. These countries stand to gain from international collaboration and technology transfer, which would enable them to develop the necessary infrastructure and expertise to compete in a global market increasingly centered around sustainability. Without such efforts, these nations risk being marginalized as the global value chain pivots toward more environmentally conscious practices. Enhancing their capacity in sustainable textiles is not merely a developmental issue but a strategic necessity for remaining competitive in the evolving landscape of international trade.



The potential for Foreign Direct Investment (FDI) and public-private partnerships in driving sustainability initiatives in these developing regions is significant. Such investments could target green technologies, sustainable farming methods for key raw materials like cotton, and the establishment of educational programs aimed at fostering local expertise in sustainable manufacturing. By integrating sustainable practices through FDI and strategic partnerships [5,12], these nations can not only enhance their global competitiveness but also align with shifting global regulatory and consumer demands. This strategy would position them to attract more business from multinational corporations focused on sustainability, ensuring they are not left behind in the rapidly changing global supply chain.

### Strategic Implications for Global Companies

The strategic landscape for global companies in the textile industry is increasingly shaped by sustainability considerations, offering substantial implications for firms seeking to lead in this space. Companies that invest early in sustainable textile innovations, particularly within markets where sustainability is becoming a decisive purchasing factor [19], stand to secure a first-mover advantage [32,34,36,47]. This strategic positioning allows firms to differentiate themselves by offering products aligned with the growing consumer demand for ethical and environmentally friendly goods. In turn, early adoption of sustainable practices not only enhances competitive differentiation but also fosters customer loyalty and the potential for increased market share as sustainability becomes an essential aspect of brand value.

The global nature of sustainable textile solutions presents a significant opportunity for international collaboration and the establishment of uniform standards. The involvement of entities such as the United Nations and the World Trade Organization could be crucial in creating cross-border regulatory frameworks and standardized practices that streamline the adoption of sustainable methods worldwide. Such efforts would contribute to reducing barriers to entry for firms and ensure equitable competition across international markets. Standardization would also enhance the scalability of sustainable solutions, enabling companies to operate more efficiently within a globalized supply chain while meeting the increasing regulatory demands of different jurisdictions.

### Sustainable Textiles Business: Company-Level Analysis of Global Trends & Innovations from WIPO Green

#### Biotech and Material Innovation as a Strategic Asset in the U.S. and UK Sustainable Textiles Sectors

The intersection of biotech and material science has become a crucial strategic asset for companies in the sustainable textiles industry [9,17], particularly in countries like the United States and the United Kingdom. Companies in both nations leverage cutting-edge innovations not only to stay competitive but also to align with national policy frameworks that prioritize sustainability, innovation, and market expansion. The US and the UK harness biotech and material innovation to secure a strategic edge in the global market, with a focus on their positioning within national innovation ecosystems, IP regimes, and international trade dynamics.

In the US, companies such as Bolt Threads, Evrnu, Natural Fiber Welding, MycoWorks, and Newlight Technologies are at the forefront of material innovation. These firms are not only

pioneering sustainable textile alternatives—such as spider silk, mushroom leather, and bio-based fibers—but are also integrated into a broader national innovation framework. The strength of the U.S. innovation ecosystem is underpinned by several interrelated factors, starting with its robust venture capital market. The US is home to some of the world's most dynamic venture capital ecosystems, particularly in regions like Silicon Valley and Boston, where funding for high-risk, high-reward ventures is readily available. For biotech and material science companies, access to venture capital is crucial for scaling early-stage innovations from the lab to the market.

Furthermore, the US economy's knowledge-based foundation places heavy emphasis on Research and Development (R&D). Government agencies like the National Science Foundation (NSF) [39] and the Defense Advanced Research Projects Agency (DARPA) play critical roles in supporting R&D activities. These agencies provide early-stage funding that enables companies like Bolt Threads and Natural Fiber Welding to push the boundaries of material science. By transitioning laboratory research into commercially viable products, these firms demonstrate how a well-funded R&D pipeline can transform the textiles industry. The US government's support for high-impact research extends to collaborations with leading universities and research institutions, creating an ecosystem where innovation flourishes. This public-private synergy accelerates the time-to-market for advanced textile materials, ensuring that US companies remain global leaders.

One of the key pillars that solidifies the competitive advantage of US companies in this space is the country's stringent intellectual property regime. US companies rely heavily on patents and trade secrets to protect their proprietary innovations in biotech and material science. The Bayh-Dole Act of 1980, which allows universities and small businesses to retain ownership of inventions developed with federal funding, has been instrumental in commercializing breakthrough technologies. By granting ownership rights to the inventors [48], this legislation has created a pipeline of market-ready technologies, many of which are critical to the sustainable textiles sector [45]. Moreover, US firms benefit from a legal framework that strongly enforces IP protections, creating significant barriers to entry for international competitors. These barriers ensure that companies like Bolt Threads and MycoWorks can maintain a competitive edge both domestically and globally.

Beyond the domestic innovation framework, the US government's geopolitical influence plays a pivotal role in facilitating market access for sustainable textile companies. Through trade agreements such as the United States-Mexico-Canada Agreement (USMCA) and bilateral deals with key partners [5,12], US companies enjoy favorable terms that allow them to export sustainable textile innovations with ease. Moreover, the US plays a leadership role in setting international standards through organizations like the International Organization for Standardization (ISO). This early involvement in global standards-setting processes gives US companies a first-mover advantage [34], as their innovations often shape or align with global benchmarks for sustainable materials.

In parallel, the United Kingdom's sustainable textile companies—such as Colorifix, Worn Again Technologies, and Unmade—are also strategically positioned to capitalize on national innovation ecosystems. UK firms benefit from strong institutional support, driven by government policies that prioritize sustainability as a core component of the national industrial strategy.

The UK's Industrial Strategy, with its emphasis on clean growth and green technologies, provides targeted investments that help companies innovate in the biotech and material science sectors. These firms are also supported by the UK's advanced research institutions, including Imperial College London and the University of Cambridge, which offer cutting-edge expertise in material and digital innovation. The integration of Industry 4.0 technologies, which combines digital innovation with manufacturing, enables UK companies to develop bespoke, high-end solutions for sustainable textiles. This focus on customization and digital manufacturing allows UK firms to carve out a niche in the global market, particularly in sectors where sustainability is paramount.

Intellectual property protections in the UK are similarly robust, with strong enforcement mechanisms bolstered by international treaties such as the Patent Cooperation Treaty (PCT). Post-Brexit, the UK has taken proactive steps to maintain a strong IP regime, ensuring that British innovations remain protected in both domestic and international markets. The UK government has also used IP policy to attract foreign investment, positioning the country as a hub for biotech and material science innovation. Additionally, the UK's involvement in global trade organizations like the World Trade Organization (WTO) allows it to influence international trade rules, particularly in the area of environmental goods. By shaping trade policies that favor sustainability, the UK ensures that its companies benefit from global demand for eco-friendly textiles.

### **Emergence of Europe as a Sustainability Powerhouse in the Textile Industry**

Europe, and particularly regions like Germany and the Nordic countries, has emerged as a global leader in sustainable practices within the textiles sector [29]. Germany and Nordic countries leverage national policy, industrial expertise, and a commitment to circular economy principles. The rise of European countries as sustainability powerhouses can be attributed to strategic integration of advanced technologies, strong regulatory frameworks, and a long-term vision for environmental stewardship.

Germany stands out for its seamless integration of Industry 4.0 technologies with sustainable manufacturing practices. Companies like Lenzing AG and MTIX LTD have capitalized on Germany's strong industrial base, combining advanced technologies such as IoT, AI, and robotics with sustainable production methods. This approach is a direct outcome of Germany's broader industrial policy, particularly the support provided by the German Federal Ministry for Economic Affairs and Energy through the Industrie 4.0 initiative. The initiative promotes the use of cutting-edge manufacturing technologies to optimize production efficiency while reducing environmental impacts. By aligning with the EU's Green Deal objectives, German companies have secured a leadership position in sustainable industrial practices, demonstrating how technological innovation can coexist with environmental responsibility. These advancements not only bolster Germany's global competitiveness but also serve as a blueprint for integrating sustainability into high-tech industries.

Germany's leadership within the European Union further amplifies its influence on global sustainability standards. As a major player in shaping EU environmental policies, Germany benefits from regulatory frameworks such as the Carbon Border Adjustment Mechanism (CBAM) [15].

The CBAM imposes tariffs on carbon-intensive goods entering the EU, creating a competitive advantage for sustainable manufacturers within Europe. For German textile companies, this geopolitical leverage ensures that their eco-friendly products remain competitive in both European and global markets. By influencing EU-wide environmental policies, Germany creates favorable conditions for its companies to thrive in an increasingly sustainability-focused global economy. The country's IP laws, coupled with a strong culture of collaboration between academia and industry, foster continuous innovation. Research institutions like the Fraunhofer Society play a key role in transferring cutting-edge technologies from research labs to the market. This technology transfer ensures that companies like Lenzing AG can rapidly commercialize new materials and processes that enhance sustainability. Germany's commitment to protecting intellectual property, both domestically and through its influence in the European Patent Office (EPO), further strengthens its position as a global leader in sustainable manufacturing.

The Nordic countries—Finland, Sweden, and Norway—offer a contrasting yet complementary approach to sustainability in the textiles sector, driven by their deep-rooted commitment to the circular economy. Companies such as Infinited Fiber Company (Finland), TreeToTextile (Sweden), and Södra (Sweden) are pioneers in embedding circular economy principles into their business models. The Nordic model of capitalism, which emphasizes social responsibility and sustainability, provides an ideal environment for innovation in sustainable textiles. The region's abundant natural resources, combined with some of the most stringent environmental regulations in the world, have pushed companies to innovate in ways that balance economic viability with environmental sustainability. These innovations include new methods of fiber recycling, biodegradable materials, and energy-efficient production processes that reduce waste and lower the carbon footprint of textile manufacturing.

One of the key advantages of Nordic companies is their access to patient capital, particularly through sovereign wealth funds. For instance, Norway's Government Pension Fund Global [24], one of the largest sovereign wealth funds in the world, actively invests in green technologies, including sustainable textiles. This patient capital allows companies in the Nordic region to take a long-term approach to research and development (R&D), free from the short-term financial pressures that often accompany venture capital funding. This financial structure enables sustainable textile companies to focus on scaling innovative technologies over time, leading to more sustainable and commercially viable solutions. In addition to investing in domestic R&D, these sovereign wealth funds are also significant investors in global green initiatives [42], further extending the Nordic influence on global sustainability trends.

The geopolitical stability and strong governance systems of the Nordic countries enhance the global trust in their sustainable textile brands. These nations consistently rank highly on global indices such as the Corruption Perceptions Index and the Global Competitiveness Index, which strengthens their reputations as reliable and ethical partners in international supply chains [48]. Nordic companies benefit from their countries' strong institutional frameworks, which make them attractive to international investors and collaborators.

This high level of trust ensures that Nordic textile companies are well-positioned in global markets, often being seen as leaders in sustainability and responsible production.

## Asia's Strategic Role in Sustainable Manufacturing in the Textiles Sector

Asia has emerged as a critical player in the global shift towards sustainable manufacturing, particularly in the textiles sector. Countries like China and India, long known for their roles as manufacturing hubs, are now transitioning towards leadership in sustainable innovation. This transformation is being driven by national policies, geopolitical strategies, and a growing emphasis on environmental responsibility in response to global market demands.

China, historically recognized as the "factory of the world", is now positioning itself as a leader in sustainable innovation. Companies like Novetex Textiles Ltd and SINGTEX® Industrial Co., Ltd exemplify this broader shift from low-cost manufacturing to high-tech, sustainable production. This transformation is closely aligned with China's national industrial policies, particularly the "Made in China 2025" initiative [37]. This policy promotes green manufacturing and aims to elevate China from a low-end manufacturing base to a leader in high-value-added industries, with sustainability at the core. Domestic policy shifts are further driven by international market pressures, as China's key trade partners, particularly in the EU and US, increasingly demand higher environmental standards. By transitioning towards greener manufacturing practices, Chinese textile companies are not only enhancing their environmental credentials but also securing access to these critical export markets.

China's geopolitical strategies, particularly through the Belt and Road Initiative (BRI), further support its leadership in sustainable textiles. BRI, often seen as an infrastructure development project, also serves as a vehicle for exporting Chinese environmental standards and technologies to participating countries. Through this initiative, China influences the adoption of sustainability practices in the textile industries of countries along the BRI route, ensuring preferential access for its own sustainable textile products. This geopolitical leverage enhances China's soft power, positioning it as a leader in global sustainability efforts, especially in emerging markets across the Global South. This influence not only secures market access but also shapes global standards for sustainability in manufacturing, giving Chinese companies a competitive edge.

A crucial component of China's transformation into a sustainable innovation leader is its evolving intellectual property regime. Historically, China faced challenges in IP protection, but significant reforms have been introduced in recent years. Specialized IP courts have been established, and enforcement measures have been strengthened, providing a more secure environment for innovation. Companies like SINGTEX® Industrial Co., Ltd are beneficiaries of this improved IP protection landscape, which fosters domestic innovation while attracting foreign investment. China's active participation in international IP treaties, such as the World Intellectual Property Organization (WIPO) Patent Cooperation Treaty, further helps Chinese companies secure patents on the global stage, safeguarding their innovations and ensuring that they remain competitive in international markets.

In parallel, India is also emerging as a significant player in sustainable textiles, driven by both internal policy shifts and external market pressures. Companies like Deven Supercriticals Pvt. Ltd and Sodhani Biotech are at the forefront of India's efforts to integrate sustainability into its textile supply chain. India's textile industry, one of the largest in the world, is under

increasing pressure to adopt sustainable practices to maintain access to key export markets like the EU and the US, where environmental regulations are becoming more stringent. The Indian government's focus on promoting sustainability, through initiatives such as the Sustainable Textiles Taskforce and the adoption of stricter environmental norms for the sector, reflects a strategic imperative to ensure that the country's textiles remain competitive on the global stage.

India's geopolitical positioning is also central to its growing role in sustainable textiles. The country's participation in trade agreements, such as the India-EU Bilateral Trade and Investment Agreement (BTIA) [28], provides Indian companies with preferential access to European markets, contingent on meeting sustainability criteria. These agreements incentivize Indian textile manufacturers to adopt greener practices to remain competitive in high-value markets. Furthermore, India's involvement in multilateral forums such as BRICS (Brazil, Russia, India, China, and South Africa) and SAARC (South Asian Association for Regional Cooperation) allows it to influence regional sustainability standards, creating a more favorable environment for sustainable manufacturing in the region. These geopolitical engagements help Indian textile companies secure their place in global supply chains, which are increasingly dominated by sustainability considerations.

Despite these advancements, India faces ongoing challenges in intellectual property enforcement, which can hinder innovation in the sustainable textiles sector. Historically, India's IP enforcement has been criticized for being weak, especially in comparison to other major economies. However, the Indian government has taken steps to address these issues, with reforms aimed at strengthening IP protection and encouraging innovation. These include establishing specialized IP tribunals and increasing the speed and efficiency of patent approvals. As these reforms take hold, Indian companies are expected to benefit from a more robust IP framework, which will not only protect domestic innovations but also make Indian textiles more attractive to international investors looking for sustainable solutions.

## Impact of Small and Specialized Players in the Sustainable Textiles Sector

In the rapidly evolving sustainable textiles industry, small and specialized companies play a critical role by introducing disruptive innovations and carving out niche markets that larger, more established firms often overlook. These companies, such as Phycolabs (Netherlands), Orange Fiber (Italy) [2,26,35,38,43,44], and Modern Synthesis (UK), are not just reacting to market trends—they are shaping them. By leveraging breakthrough technologies and strategic collaborations, these niche innovators are influencing the future of sustainable textiles and positioning themselves as key drivers of change. This chapter explores the impact of these small players, focusing on their technological innovations, intellectual property strategies, and the collaborative networks they rely on to scale their operations.

One of the defining characteristics of these niche innovators is their ability to disrupt traditional markets through innovative technologies and eco-friendly solutions. Phycolabs, for instance, is pioneering the development of algae-based textiles, while Orange Fiber transforms agricultural waste [26], specifically citrus byproducts, into sustainable fabrics. Modern Synthesis, based in the UK, focuses on bio-fabrication, creating textiles from microbial materials. These companies operate in under-served



market segments where traditional textile giants have either not ventured or lack the agility to innovate at the same pace. Their innovative approaches align with Clayton Christensen's theory of disruptive innovation, which suggests that small companies can challenge established firms by initially serving niche markets before expanding to more mainstream audiences. If these small players can scale their operations effectively, they have the potential to disrupt the global textile industry and challenge the dominance of established manufacturers.

A key factor enabling these niche innovators to thrive is their ability to secure first-mover advantages through IP strategies [32,42]. Companies like Orange Fiber exemplify this approach by holding patents on their unique process of creating textiles from citrus waste. This not only differentiates them from potential competitors but also erects substantial entry barriers, making it difficult for others to replicate their innovations without violating IP protections. By safeguarding their technologies through patents, trademarks, and other IP measures, these companies can maintain a competitive edge and protect their market share as the demand for sustainable textiles grows. The IP strategies employed by these firms are crucial for sustaining long-term growth, especially as larger companies begin to take interest in the markets they have pioneered.

In addition to technological innovation and IP strategies, small players in the sustainable textiles industry rely heavily on collaborative networks to amplify their impact. Companies like Petit Pli (UK) and Vegea Company (Italy) have formed strategic alliances with academic institutions, larger corporations, and government bodies, tapping into resources that would otherwise be inaccessible. These collaborative networks provide access to research funding, advanced technological expertise, and market entry opportunities, which are essential for small companies to scale their innovations. This approach aligns with the concept of open innovation, where firms leverage external ideas, partnerships, and resources to accelerate product development and commercialization. Through these alliances, small companies can bring their innovations to market more quickly and at a scale that allows them to compete in global markets.

Petit Pli, for example, has partnered with universities (such as Imperial College London) and research institutions (including the Royal College of Art) to refine its design of expandable children's clothing, which grows with the wearer to reduce textile waste. Similarly, Vegea Company collaborates with major Italian fashion brands (like Valentino) to incorporate its plant-based leather alternatives into luxury goods. These partnerships enable small firms to pool resources, share expertise, and reduce the risks associated with scaling new technologies. The strategic importance of these networks cannot be overstated, as they provide the infrastructure that smaller companies need to transition from niche innovators to major players in the sustainable textiles industry.

Cross-border collaborations and geopolitical dynamics also play a pivotal role in the success of these small, specialized companies. The ability to navigate international supply chains and regulatory frameworks is essential, particularly for firms seeking to expand beyond their domestic markets. Vegea Company, for instance, leverages Italy's geopolitical ties within the European Union to ensure that its plant-based leather complies with stringent EU environmental standards. This gives Vegea a competitive edge when entering markets that prioritize sustainability, such as those in the EU and North America. Additionally, collaborations with international partners, including retailers and

fashion brands, help smaller companies scale their operations and reach new markets. By aligning themselves with larger, well-established partners, firms like Petit Pli can gain access to global distribution networks and benefit from the market influence of their collaborators.

### Comparing Sustainable Textile Innovators to Traditional Industry Giants

The comparison between sustainable textile innovators and traditional industry giants reveals critical differences in their approaches to innovation, sustainability, scalability, market influence, and business models. These distinctions highlight how smaller, disruptive companies are pushing the boundaries of textile technology while larger firms are integrating sustainability into their expansive global operations, albeit at a slower pace.

When it comes to innovation and technology, companies like Bolt Threads, MycoWorks, and Infinited Fiber Company are pioneering entirely new categories of materials. Bolt Threads, for example, has developed proprietary spider silk fibers using synthetic biology, a groundbreaking departure from traditional materials like polyester or cotton. Their innovation is not just limited to new fibers; they are reimagining the entire production process, focusing on bio-fabrication methods that minimize chemical use, water consumption, and waste. MycoWorks, similarly, produces leather alternatives from mycelium—mushroom roots—that can be grown in days with minimal environmental impact, providing an alternative to the highly resource-intensive traditional leather industry. These innovations are supported by cutting-edge scientific research and proprietary technologies that are often patented [44,48], ensuring these companies maintain control over their processes and can scale without immediate competition from larger, slower-moving rivals.

In contrast, traditional textile giants like Inditex (the parent company of Zara), H&M, and Lenzing rely heavily on established materials like cotton, wool, and polyester, which have long-dominated global textile production. These materials are deeply entrenched in their massive supply chains, making a shift to alternative materials not only costly but operationally complex. While companies like Lenzing have made strides with their eco-friendly Tencel lyocell fiber, most innovations from traditional giants focus on incremental improvements in sustainability—such as reducing water consumption in cotton farming or increasing the percentage of recycled polyester—rather than the wholesale adoption of novel, bio-based materials [9]. Furthermore, their innovation pipelines are often slowed by the need to balance sustainability efforts with cost efficiency and shareholder expectations. Unlike sustainable innovators, who can focus solely on breakthrough technologies, giants have to navigate complex legacy systems, massive supply chains, and diverse consumer bases, limiting their ability to pivot toward radically new materials.

The sustainability focus of these two groups further emphasizes the divide between innovation-driven newcomers and profit-driven giants. Sustainable textile companies like Colorifix, Circular Systems SPC, and Evrnu are built with sustainability as their core mission. Colorifix, for example, uses genetically engineered microorganisms to naturally produce textile dyes, eliminating the need for toxic chemicals and drastically reducing water and energy usage. Evrnu transforms post-consumer textile waste into high-quality fibers through molecular recycling, a solution that addresses the growing problem of textile waste in



landfills. These companies' entire business models are centered on minimizing environmental impact, with every aspect of their operation—from material sourcing to end-of-life disposal—designed to reduce ecological footprints.

In contrast, traditional textile giants view sustainability as a growing but secondary priority. While brands like H&M have launched initiatives such as their Conscious Collection, which features products made from organic cotton or recycled polyester, these efforts are typically limited to specific product lines rather than overarching corporate strategies. H&M, for example, continues to rely heavily on fast-fashion practices, producing massive volumes of clothing at low cost, which contributes to the industry's overall environmental degradation. While they have sustainability programs, these are often piecemeal, existing alongside the very practices that contribute to textile waste and environmental harm. The pressure to meet quarterly earnings targets and maintain profitability often prevents these giants from fully committing to sustainability at the scale seen in smaller, mission-driven companies.

Scalability is another major point of differentiation. Sustainable textile startups like PANGAIA [41] and Ecovative, while gaining momentum, still face challenges in scaling their operations to match the output of traditional giants. PANGAIA [41], for example, has made waves with its innovative materials such as FLWRDWN, a down-alternative made from wildflowers, but its production capacity remains far below that of established brands like H&M or Zara, which churn out billions of garments annually. Scaling up these innovative, eco-friendly materials requires significant capital investment in production infrastructure, something that smaller companies often lack. They must rely on partnerships with larger brands to bring their materials to market on a broader scale or secure large investments to expand production capabilities. Ecovative, which produces mushroom-based packaging and textiles, is similarly constrained by the costs and complexity of scaling bio-based materials to industrial levels.

Traditional giants, on the other hand, benefit from well-established global supply chains, massive production facilities, and economies of scale that allow them to produce and distribute textiles at a rate unimaginable for smaller players. Inditex's supply chain, for instance, spans over 50 countries, with a highly responsive logistics system that can bring new designs from concept to store shelves in just weeks. This scalability gives traditional giants an unparalleled ability to meet global demand efficiently. However, the very scale that enables them to dominate the market also makes it difficult to integrate innovative, sustainable materials quickly. Implementing new processes or materials would require retooling entire production lines, retraining workers, and renegotiating contracts with suppliers, all of which present significant financial and logistical hurdles.

In terms of market influence and consumer perception, sustainable textile companies are rapidly gaining traction among eco-conscious consumers who prioritize transparency and environmental responsibility. Brands like Vegea Company, which produces plant-based leather alternatives, and Infinited Fiber Company, which creates fibers from recycled textiles, are appealing to a growing segment of consumers who are willing to pay a premium for sustainable products. These companies often enjoy strong brand loyalty, especially in markets like Europe and North America, where sustainability is a key purchasing factor. Their appeal lies in their commitment to environmental transparency, with many companies offering detailed information

on their materials, sourcing, and production processes, which resonates with consumers increasingly skeptical of greenwashing by larger brands.

Traditional giants, despite their dominance, face growing scrutiny regarding their sustainability practices. Brands like H&M and Zara can shape global fashion trends due to their size and reach, but their market influence is tempered by the growing demand for more responsible production methods. Consumer perception of these companies is mixed; while they can still attract millions of shoppers, particularly in emerging markets, they are increasingly criticized for the environmental impacts of their fast-fashion business models. H&M, for example, has been the subject of numerous reports and investigations into its sustainability claims, leading to accusations of greenwashing. These companies must balance their desire to capture the eco-conscious consumer market with the reality of their vast, resource-intensive operations.

Finally, business models reflect a deep divide between these two types of companies. Sustainable textile innovators like Circular Systems SPC and MycoWorks operate with streamlined, mission-driven business models that prioritize innovation and environmental impact over sheer volume. Circular Systems, for example, focuses on using agricultural waste to create regenerative textiles, positioning itself within a niche market that values sustainable solutions over cost. These companies tend to be more agile, able to quickly adapt to new technologies or shifts in consumer preferences due to their smaller scale and more focused operations.

Traditional giants, by contrast, operate on high-volume, low-margin models that depend on global supply chains and economies of scale to maintain profitability. Their operations are complex, with production often spread across multiple countries and continents. This scale makes them less flexible in adopting new, sustainable business models. While companies like H&M have experimented with recycling initiatives and sustainable product lines, these efforts are typically confined to specific collections or campaigns rather than being integrated into the core business. Shifting an entire fast-fashion empire toward sustainability would require a complete overhaul of existing systems, something that is being pursued incrementally rather than comprehensively.

## Summary

The textile industry is being transformed by the integration of sustainability and *FashTech*, with leading players driving growth through innovation, IP strategies, and national policies.

In the US, companies like Bolt Threads and MycoWorks are leveraging biotech innovations such as synthetic biology and mycelium-based materials, supported by robust venture capital ecosystems and strong IP protections. These firms capitalize on government support and geopolitical influence to lead in sustainable textiles. In the UK, companies benefit from advanced research institutions and Industry 4.0 technologies, with firms like Colorifix and Worn Again Technologies pushing the envelope on sustainable textile manufacturing through material science and digital integration.

Germany leads Europe with its focus on integrating Industry 4.0 with sustainable manufacturing, positioning companies like Lenzing AG and MTIX LTD at the forefront. Meanwhile, the Nordic countries (e.g., Finland's Infinited Fiber and Sweden's TreeToTextile) are advancing circular economy principles backed

by sovereign wealth funds, driving long-term sustainability through innovations in textile recycling and resource-efficient production.

In Asia, China is transitioning from low-cost manufacturing to a leader in sustainable innovation, driven by the "Made in China 2025" initiative and bolstered by enhanced IP protections and geopolitical strategies like the Belt and Road Initiative [37]. Companies such as Novetex and SINGTEX are capitalizing on this shift. India is also adapting, with companies like Sodhani Biotech leveraging improved IP frameworks and trade agreements to maintain competitiveness in global markets focused on sustainability.

Niche innovators like Orange Fiber in Italy and Modern Synthesis in the UK are disrupting traditional textile models by developing innovative materials such as citrus byproduct textiles and microbial fibers. These small players use strategic partnerships and strong IP protections to scale, while traditional giants like H&M and Inditex, though slower to adopt new technologies, are increasingly investing in or collaborating with these sustainable innovators to integrate eco-friendly practices into their operations. The future of the textile industry will be shaped by the collaboration between these sustainable startups and established giants, as both groups respond to rising consumer demand for transparency, innovation, and sustainability in a market that is rapidly evolving.

## Author Statements

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